

"Our mission is to contribute to a better environment by enabling safe, sustainable, emission-free and affordable transportation ecosystems"

### DRIVEN BY

INNOVATION

TOTAL COST OF OWNERSHIP

RELIABILITY



#### Electrical buses

Industry leading EV buses with real-road experience and game changing new model.



#### Charging

Complete package with small-sized chargers. Design and installation of charging infrastructure.



#### Storage

Energy storage solutions (ESS) and Mobile Energy Containers (MEC). Local storage of energy to reduce grid connection.



#### Grid alignment

Smart charging infrastructure, energy storage and grid balancing solutions to organise the energy ecosystem of the future.



#### After sales

Digital, real-time fleet management system. Full-service or flexible maintenance contracts and efficient spare parts supply chain.

OPERATING IN  
**7 COUNTRIES**

BUSES SUPPLIED  
**>345**

TOTAL NUMBER OF CHARGERS  
**>65**

KILOMETERS DRIVEN  
**>30 MILLION**

KILOGRAMS OF CO2 SAVED  
**>27.5 MILLION**

REVENUE CAGR '18A - '20A  
**116%**

Above data 1 September 2021



### Shifting market from traditional (diesel) buses to zero emission buses

**~€1000Bn:**  
Global municipal bus installed base<sup>1/2</sup>

**>€400Bn:**  
Global municipal E-bus installed base<sup>3/4</sup>

1: Estimated transit bus ASP times 2025E global municipal (city & inter-city) bus fleet (2,245k vehicles) [BloombergNEF Electric Vehicle Outlook 2021];

2: Estimated transit bus ASP is based on different prices as well as price reductions per region. Value estimated via cumulative vehicle sales in focus geographies until 2025 of c.60k (indicative, ignoring scrappage) [Roland Berger - Commercial VDD report, May 2021];

3: Expected global battery electric e-bus fleet size in 2025 (850k vehicles; Roland Berger - Commercial VDD report, May 2021) multiplied with estimated transit bus ASP;

4: Estimated transit bus ASP is based on different prices as well as price reductions per region. Value estimated via cumulative vehicle sales in focus geographies until 2025 of c.60k (indicative, ignoring scrappage) [Roland Berger - Commercial VDD report, May 2021];

### Ebusco 3.0 - A game changing new model



WEIGHT REDUCTION  
**27% LIGHTER<sup>5</sup>**



EXTENDED LIFESPAN  
**25 YEARS<sup>7</sup>**



BATTERY TECHNOLOGY  
**COBALT FREE, RECYCLABILITY AND REUSABILITY**



FEWER MOVING PARTS  
**REDUCED MAINTENANCE**



PROPRIETARY  
**AEROSPACE TECHNOLOGY**



ON A SINGLE CHARGE  
**UPTO 575 KM<sup>6</sup>**



SPECIOUS DESIGN  
**ALL BATTERIES IN FULLY FLAT FLOOR**

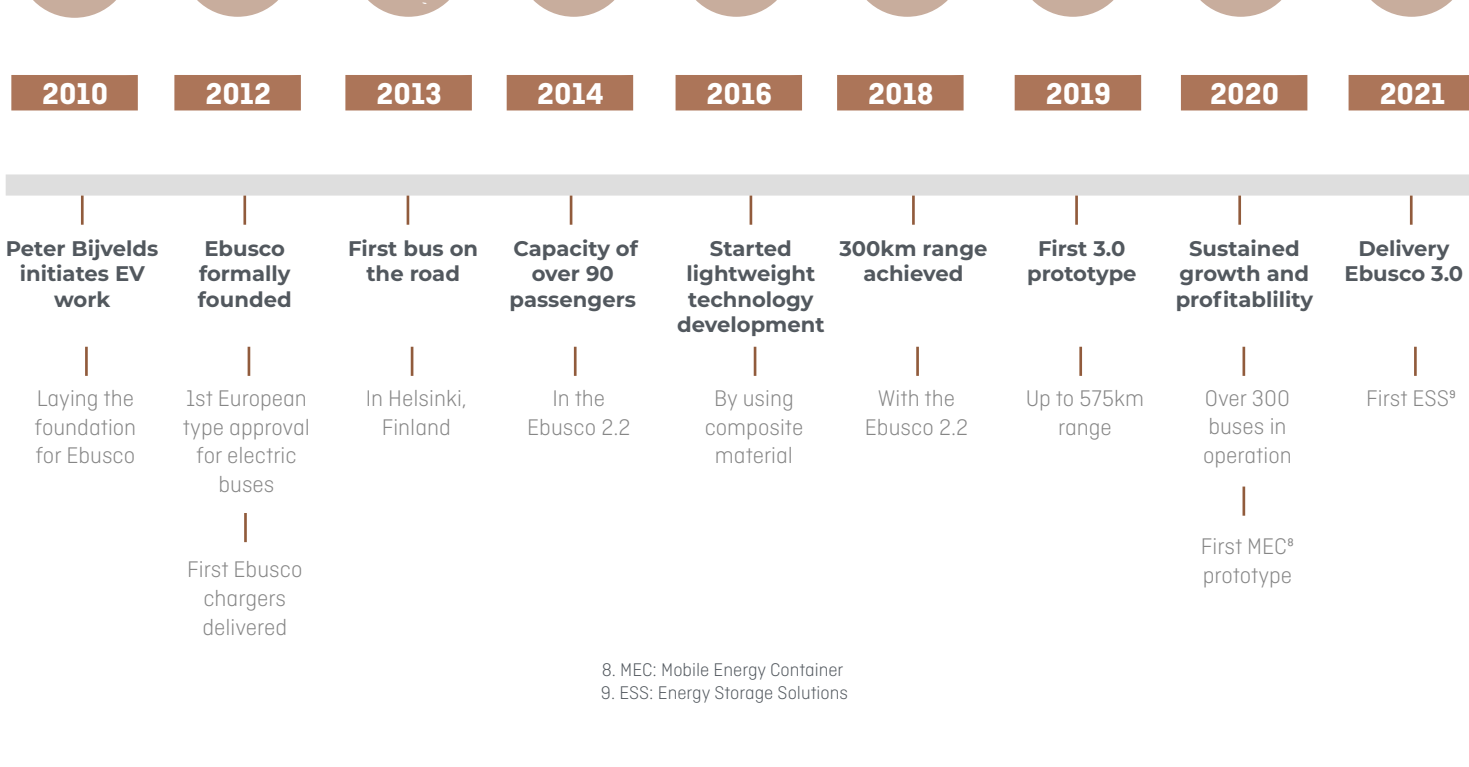


5: Based on Roland Berger - Commercial VDD Report, May 2021 and on ECS - Technical VDD report, May 2021. Comparison of Ebusco 3.0 (ranked first) versus second ranked peer in terms of performance.

6: Based on management estimates

7: Based on management estimates

### Timeline



8: MEC: Mobile Energy Container  
9: ESS: Energy Storage Solutions

### Loyal, Blue-chip clients evidenced by repeat orders



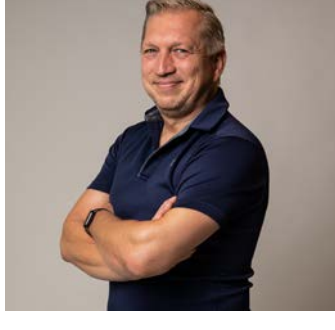
### Management board



Peter Bijvelds  
Founder/CEO



Bob Fleuren  
COO/PMO



Paul van Beers  
CFO

